ACO Name and Location
Mercy ACO
207 Crocker Street, Suite 200
Des Moines, IA 50309

ACO Primary Contact
Derek Novak, MBA
Director of Clinical Integration & Process Improvement
Mercy ACO, LLC
ACO@mercydesmoines.org
515.643.4454

Organizational Information
Certified ACO Participants

- Adair County Memorial Hospital
- Associates in Kidney Care, PLC
- Audubon County Memorial Hospital
- Baum Harmon Mercy Hospital
- Capital Orthopaedics & Sports Medicine, PC
- Central Iowa OB/GYN Specialists, PLC
- Chest, Infectious Diseases and Critical Care Associates, PC
- Catholic Health Initiatives – Iowa Corp. d/b/a Mercy Medical Center – Des Moines
- Dallas Center Medical Associates, PC
- Dallas County Hospital
- Davis County Hospital
- Decatur County Hospital
- Dennis P. Porto, MD, PC
- Des Moines OB/GYN Specialists, PC
- Diagnostic Imaging Associates, PC
- Dr. Ben A Collins JR, PC
- Ellsworth Municipal Hospital d/b/a Hansen Family Hospital
- ENT Clinic of Iowa, PC
- Family Medicine, LLP
- Franklin General Hospital
- Gateway Surgery Center, LLC
- General Surgery Physicians, PC
- Grinnell Regional Medical Center
- Hamilton County Public Hospital d/b/a Van Diest Medical Center
- Hancock County Health System
- Hawarden Regional Healthcare
- Hawarden Regional Healthcare Clinics, LLC
- Heartland Dermatology and Skin Cancer Center, PC
- Hematology & Oncology Center of Iowa, PC
- Iowa ENT Center, PLLC
- Iowa Falls Clinic
- Iowa Surgery Center, PC
- Jerrold V. Flatt, DO, PC
- Knoxville Community Hospital, Inc. d/b/a Knoxville Hospital & Clinics
- Kossuth Regional Health Center
- Madison County Memorial Hospital d/b/a Madison County Health Care System
- Manning Regional Healthcare Center
- Mason City Clinic, PC
- Medical Associates of Clinton, Iowa, PLC
- Medical Oncology and Hematology Associates Ptrsphp
- Mercy Clinics, Inc.
Mercy ACO

- Mercy Health Services Iowa Corp. d/b/a Mercy Medical Center – North Iowa
- Mercy Health Services Iowa Corp. d/b/a Mercy Medical Center – Sioux City
- Mercy Home Care North Iowa
- Mercy Medical Center – Centerville
- Mercy Medical Center – Clinton, Inc. d/b/a Mercy Medical Center – Clinton
- Mercy Medical Center – Dubuque
- Mercy Medical Center – Dyersville
- Mercy Medical Center – New Hampton
- Mercy Medical Services
- Metro Anesthesia & Pain Management, LLP
- Mitchell County Memorial Hospital d/b/a Mitchell County Regional Health Center
- Monroe County Hospital
- Nephrology, PC
- North Iowa Mercy Clinics
- Oakland Mercy Hospital
- Obstetrical Gynecological Associates of Des Moines, PLC
- Palo Alto County Hospital d/b/a Palo Alto County Health System
- Pathology Associates of Central Iowa, PLC
- Pender Community Hospital District
- Primary Health Care, Inc.
- Regional Health Services of Howard County
- Ringgold County Hospital
- Sound Physicians of Iowa, PLLC
- Vitae Family Care Clinic, LLC
- Wayne County Hospital
- West Des Moines OB/GYN Associates, PC

Note: No ACO Participants are involved in a joint venture between ACO Professionals and hospitals

Other ACO Participants

- Advanced Radiology, SC
- All Ages Pediatrics, PC
- Allergy Asthma & Sinus Center, PC
- Allergy/Asthma Associates, PC
- Allergy Institute, PC
- Apogee Medical Management, Inc.
- Associates in Dermatology
- Berg, Donald D, MD, PC
- Chariton Valley Medical Center, PC
- Dr. Paul David Poncey, DO d/b/a Centerville Family Care Clinic
- Dubuque Internal Medicine, PC
- Ear Nose Throat of Southeast Iowa, PC
- EPMG of Michigan, PC
- FasPsych, LLC
- Frederic E Sager, DO, PC
- Iowa Arthritis and Osteoporosis Center, PC
- Iowa Orthopaedic Center, PC d/b/a Iowa Ortho
- Iowa Digestive Disease Center, PC
- Iowa Psychiatry, LLC
- Jasper County Health Ventures d/b/a NewCare Health Services
- Newton Clinic, PC
- Mercy Medical Center – Newton d/b/a Skiff Medical Center
- Medical Center Anesthesiologists, PC
- Michael Mankarious, MD, PC
- Randy R Robinson, PC
- RegionalCare Hospital Partners – Ottumwa, Inc. d/b/a Ottumwa Regional Health Center
- Steinmann Family Health Clinic, PC
- Southern Iowa Surgical Associates, Inc.
- The Iowa Clinic, PC
- Weland Clinical Laboratories, PC
- West Des Moines Childrens Clinic & Adolescent Clinic, PC
- Women's Health Services, PLLC
ACO Governing Body

- David Vellinga, Voting Member and Chair, Chief Executive Officer, Catholic Health Initiatives – Iowa Corp.
- Dr. David Swieskowski, Voting Member, Mercy ACO President, Catholic Health Initiatives – Iowa Corp.
- Steven Kukla, Voting Member, Vice President, Catholic Health Initiatives – Iowa Corp.
- Dr. Wael Haidar, Voting Member, Vice President, Hospital Services Division, Mercy Medical Center – Des Moines
- Bob Ritz, Voting Member, President, Mercy Medical Center – Des Moines
- Daniel Varnum, Voting Member, President, Mercy Medical Center – North Iowa
- Dr. Teresa Mock, Voting Member, Vice President, Mercy Medical Center – North Iowa
- Carmela Brown, Voting Member, Medicare Beneficiary Representative
- Jim Fitzpatrick, Voting Member, Chief Executive Officer, Mercy Medical Center – Sioux City
- Thomas Moser, Voting Member, Chief Operating Officer, Medical Associates of Clinton, Iowa, PLC
- Dr. Chris Stanley, Voting Member, Vice President, Care Management, Catholic Health Initiatives
- Dr. Paul Harkaway, Voting Member, Senior Vice President, Trinity Health
- Kevin Kincaid, Ex-Officio Member representing CAHs, Chief Executive Officer, Knoxville Community Hospital, Inc.

Key Clinical and Administrative Leadership

- Dr. David Swieskowski, President, Mercy ACO
- Steven Kukla, Vice President of Operational Development, Mercy ACO
- Kelly Taylor, Director of Quality/Care Management, Mercy ACO
- Derek Novak, Director of Clinical Integration & Process Improvement, Mercy ACO
- Sheri VerSteeg, Health Coach Manager, Mercy ACO
- Joy Selleck, IS & Data Analytics Manager, Mercy ACO

ACO Committees and Committee Leaderships

- Physician Executive Council: David Vellinga, Chair
- Integrated Care Committee: Dr. David Swieskowski, Chair
- Primary Care Quality Committee: Dr. Tim McCoy, Chair
- Health Coach Council: Sheri VerSteeg, Chair
- Data Committee: Derek Novak, Chair

Types of ACO Participants or Combinations of Participants that Formed the ACO

- ACO professionals in a group practice arrangement
- Networks of individual practices of ACO professionals
- Partnerships or joint venture arrangements between hospitals and ACO professionals
- Hospital employing ACO professionals
- Critical Access Hospital (CAH) billing under Method II
- Federally Qualified Health Center (FQHC)
- Rural Health Clinic (RHC)
Shared Savings and Losses

Amount of Shared Savings and Losses

- Performance Year 1: $4,426,331.46
- Performance Year 2014: $0.00
- Performance Year 2015: Not yet determined

How Shared Savings Are Distributed

- 20% **Shared Risk Pool**
  Allocated by percent of ACO attributed lives

- 80% **Performance Pool**
  Allocated by performance on quality and cost metrics

- 30% subject to Shared Savings Quality Light-Switch

- 70% flows directly to Chapter based on individual provider PMPM performance

**Chapter Distribution Pool**
<table>
<thead>
<tr>
<th>Measure number</th>
<th>Performance measure</th>
<th>2012 reporting period</th>
<th>2013 reporting period</th>
<th>2014 reporting period</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>ACO performance rate</td>
<td>Mean performance rate for all ACOs</td>
<td>ACO performance rate</td>
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<tr>
<td>ACO #1</td>
<td>Getting Timely Care, Appointments, and Information</td>
<td>Not applicable</td>
<td>Not applicable</td>
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<td>ACO #2</td>
<td>How Well Your Doctors Communicate</td>
<td>Not applicable</td>
<td>Not applicable</td>
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<td>ACO #3</td>
<td>Patients’ Rating of Doctor</td>
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<td>Not applicable</td>
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<td>ACO #4</td>
<td>Access to Specialists</td>
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<td>Not applicable</td>
<td>84.26</td>
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<td>ACO #5</td>
<td>Health Promotion and Education</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>51</td>
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<td>ACO #6</td>
<td>Shared Decision Making</td>
<td>Not applicable</td>
<td>Not applicable</td>
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<tr>
<td>ACO #7</td>
<td>Health Status/Functional Status</td>
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<td>Not applicable</td>
<td>72.09</td>
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<tr>
<td>ACO #8</td>
<td>Risk Standardized, All Condition Readmissions</td>
<td>15.12</td>
<td>15.42</td>
<td>14.44</td>
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<tr>
<td>ACO #9</td>
<td>ASC Admissions: COPD or Asthma in Older Adults</td>
<td>1.11</td>
<td>1.13</td>
<td>1.25</td>
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<td>ACO #10</td>
<td>ASC Admission: Heart Failure</td>
<td>1.05</td>
<td>1.09</td>
<td>1.15</td>
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<td>ACO #11</td>
<td>Percent of PCPs who Qualified for EHR Incentive Payment</td>
<td>75.89</td>
<td>59.87</td>
<td>75.63</td>
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<td>ACO #12</td>
<td>Medication Reconciliation</td>
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<td>Not applicable</td>
<td>74.55</td>
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<tr>
<td>ACO #13</td>
<td>Falls: Screening for Fall Risk</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>46.88</td>
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<tr>
<td>ACO #14</td>
<td>Influenza Immunization</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>66.11</td>
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<tr>
<td>ACO #15</td>
<td>Pneumococcal Vaccination</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>63.68</td>
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<tr>
<td>ACO #16</td>
<td>Adult Weight Screening and Follow-Up</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>58.71</td>
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<td>ACO #17</td>
<td>Tobacco Use Assessment and Cessation Intervention</td>
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<td>ACO #18</td>
<td>Depression Screening</td>
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<td>14.53</td>
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<td>ACO #19</td>
<td>Colorectal Cancer Screening</td>
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<td>Not applicable</td>
<td>55.47</td>
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<td>ACO #20</td>
<td>Mammography Screening</td>
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<td>Measure number</td>
<td>Performance measure</td>
<td>2012 reporting period</td>
<td>2013 reporting period</td>
<td>2014 reporting period</td>
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<tr>
<td></td>
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<td>ACO performance rate</td>
<td>Mean performance rate for all ACOs</td>
<td>ACO performance rate</td>
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<td>ACO #21</td>
<td>Proportion of Adults who had blood pressure screening in past 2 years</td>
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<td>Not applicable</td>
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<td>ACO #22</td>
<td>Hemoglobin A1c Control (HbA1c) (&lt;8 percent)</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>83.45</td>
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<td>ACO #23</td>
<td>Low Density Lipoprotein (LDL) (&lt;100 mg/dL)</td>
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<td>Not applicable</td>
<td>63.99</td>
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<td>ACO #24</td>
<td>Blood Pressure (BP) &lt;140/90</td>
<td>Not applicable</td>
<td>Not applicable</td>
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<td>ACO #25</td>
<td>Tobacco Non Use</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>80.78</td>
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<tr>
<td>ACO #26</td>
<td>Aspirin Use</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>80.99</td>
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<td>ACO #27</td>
<td>Percent of beneficiaries with diabetes whose HbA1c in poor control (&gt;9 percent)</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>7.3</td>
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<td>ACO #28</td>
<td>Percent of beneficiaries with hypertension whose BP &lt;140/90</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>71.94</td>
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<td>ACO #29</td>
<td>Percent of beneficiaries with IVD with complete lipid profile and LDL control &lt;100 mg/dL</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>63.35</td>
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<td>ACO #30</td>
<td>Percent of beneficiaries with IVD who use Aspirin or other antithrombotic</td>
<td>Not applicable</td>
<td>Not applicable</td>
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<td>ACO #31</td>
<td>Beta-Blocker Therapy for LVSD</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>83.69</td>
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<td>ACO #32</td>
<td>Drug Therapy for Lowering LDL Cholesterol</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>78.88</td>
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<td>ACO #33</td>
<td>ACE Inhibitor or ARB Therapy for Patients with CAD and Diabetes and/or LVSD</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>73.74</td>
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For more information on how to interpret scores on the above quality performance measures, see [https://www.cms.gov/Medicare/Medicare-Fee-for-Service-Payment/sharedsavingsprogram/Downloads/MSSP-QM-Benchmarks.pdf](https://www.cms.gov/Medicare/Medicare-Fee-for-Service-Payment/sharedsavingsprogram/Downloads/MSSP-QM-Benchmarks.pdf)